

'Collaboration Compendium'

Collaboration and Shared Services Stocktake – 14th May 2019

This document summarises services where authorities are either currently collaborating (column 3) and where authorities have identified areas where there is potential for future collaboration (column 2). The focus has been on service collaborations/joint services rather than other joint or regional activities such as partnerships, governance, planning or strategic arrangements.

Most of the 'potential' services identified for collaboration below (column 2) are taken from local authorities' Green Paper consultation responses (2018) or White Paper consultation responses (2017 – indicated in *italics*). Most of the authorities' responses however explicitly stated that collaboration must be underpinned by business cases and meet various 'tests'.

It is proposed that this document is updated annually and expanded to incorporate collaborations with other public service organisations.¹

Potential service areas for collaboration identified in Green/White Paper responses	LAs who identified proposed services In their responses to the Green Paper (2018) or White Paper (2017 – indicated in <i>italics</i>)	Existing Collaborations in those service areas
Corporate Services		
Corporate services		<ul style="list-style-type: none">• Powys' Heart of Wales Business Solutions (LA trading company) offers other organisations access to a range of corporate services• Cardiff's Atebion (LA trading company) offers other organisations procurement and commercial services
IT	<i>Caerphilly, Carmarthenshire, Newport, Pembrokeshire, Wrexham, Vale of Glamorgan</i>	<ul style="list-style-type: none">• SRS - Blaenau Gwent, Torfaen, Monmouthshire, Newport and Gwent Police• Developing proposal for a national digital team from SOCITM/WLGA

¹ This version includes information on all authorities and has received updates/comments from 17 LAs: Blaenau Gwent, Bridgend, Caerphilly, Cardiff, Ceredigion, Conwy, Denbighshire, Gwynedd, Merthyr Tydfil, Monmouthshire, Newport, NPT, Powys, RCT, Torfaen, Wrexham & Ynys Mon.

		<ul style="list-style-type: none"> • WARP – Warning Access and Reporting Point
IT		<ul style="list-style-type: none"> • Ceredigion provide a pupil performance database platform for all learners in Powys, Carmarthenshire, and Pembrokeshire.
IT		<ul style="list-style-type: none"> • Ceredigion - IT support across mid Wales schools of Ceredigion and Powys
		<ul style="list-style-type: none"> • Conwy, Gwynedd, Anglesey, Flintshire, Denbighshire, Wrexham - Local Full Fibre Network collaboration of Fibre Rollout in support of North Wales Growth Deal
HR	Caerphilly, Denbighshire, Newport, Pembrokeshire, Wrexham, Vale of Glamorgan, Bridgend	<ul style="list-style-type: none"> • RCT provides HR services to Bridgend's schools • RCT has an Occupational Health SLA with Merthyr • Gwynedd Council provides an Occupational Health Service for Cyngor Ynys Môn, Snowdonia National Park and Cartrefi Cymunedol Gwynedd.
Training and OD	Newport, Vale of Glamorgan, Bridgend	<ul style="list-style-type: none"> • Social Care Joint Workforce Development – Caerphilly and Blaenau Gwent • Regional Learning & Development Network – Carmarthenshire, Pembrokeshire, Ceredigion, Powys, Neath Port Talbot, Swansea. Collaboration between L&D teams to share resources, develop multi-organisation programmes (i.e. Regional Leadership Week November 2018) • Carmarthenshire – Council and Private SMEs partnership CCTAL (Carmarthenshire Construction Training Association Limited) & CYFLE – partnership between Ceredigion, Pembs, NPT & Swansea (apprenticeship and community benefit joint working) • RCT provides Merthyr Tydfil's training for management. • Caerphilly provides Merthyr Tydfil's training for HGV drivers

		<ul style="list-style-type: none"> Apprenticeship scheme – Merthyr Tydfil collaboration with RCT Graduation Scheme – Merthyr Tydfil, RCT, South Wales Fire and Rescue and Welsh Government All Wales Academy E-Learning Platform – 22 LAs and NHS
Legal	<i>Caerphilly, Denbighshire, Pembrokeshire, Wrexham, Bridgend</i>	<ul style="list-style-type: none"> Conwy undertake litigation work for Ynys Mon, Registered Social Landlords and assorted legal work to the North Wales Fire and Rescue Service Conwy provide legal support to an adoption and fostering panel and ad hoc legal work for other Local Authorities Cardiff undertakes legal work for Blaenau Gwent (SLA) Cardiff undertakes legal services and Accountable Body/Monitoring Officer role for CCR City Deal Carmarthenshire – worked with neighbouring authorities to establish Legal Interest Groups to provide appropriate training in specialist areas particularly childcare and education Carmarthenshire, Swansea & Ceredigion worked together on Tricostar Timebase specialist legal software. System hosted by Carmarthenshire. Gwynedd Council provides legal services for Registered Social Landlords. Gwynedd Council provide legal services and Host Authority Monitoring Officer Role for GwE regional schools improvement consortium. Gwynedd Council provide legal services and Host Authority Monitoring Officer Role for

		<p>Gwynedd/Anglesey Joint Local Development Plan Joint Committee.</p> <ul style="list-style-type: none"> • Gwynedd Council undertakes legal services and Accountable Body/Monitoring Officer role for North Wales Growth Deal. • Merthyr Tydfil provides Employment Law advice to South Wales Fire and Rescue.
Welsh Language	<p>Caerphilly, Bridgend, Denbighshire</p> <p>Carmarthenshire have tested joint translation service with Pembrokeshire. Opportunities for collaboration across local authorities and other partners on written translation services</p>	<ul style="list-style-type: none"> • Conwy – provision for 3 other local authorities, a registered social landlord and the WLGA • Cardiff provides Welsh translation services to the Vale of Glamorgan (all), Newport (all) and Bridgend (one provider)
Other Translation Services		<ul style="list-style-type: none"> • Cardiff hosts WITS - a translation service providing translation and interpretation services for a number of public services
Information governance	Caerphilly	<ul style="list-style-type: none"> •
Performance	Caerphilly, Vale of Glamorgan	
Contact Centre Arrangements	<p>Caerphilly, Vale of Glamorgan, Wrexham</p> <p>Conwy/Denbighshire</p>	<p>Joint business plan/funding bid being developed across a number of authorities coordinated by Vale of Glamorgan</p> <p>Out of hours contact centre provided by Galw Gofal for DCC (contract)</p>
Children in Employment Licensing	Vale of Glamorgan	

	Conwy – could be done at sub-regional level	
Health and Safety	Vale of Glamorgan, Bridgend	<ul style="list-style-type: none"> • Gwynedd Council has provided Health & Safety Training to Cyngor Ynys Môn and North Wales Fire Service. • Gwynedd Council have provided an RPO Service (Radiation Protection Officer) to schools on Ynys Môn.
Blue Badge Processing	Vale of Glamorgan	
DBS processing	Powys, Vale of Glamorgan	<ul style="list-style-type: none"> • RCT provides a DBS Check service for Cardiff • Powys provides DBS checks for 9 authorities in Wales and 1 in England plus act as an Umbrella body
Back Office functions	Carmarthenshire – ‘certain back-office type functions could be delivered on a regional basis’	
		<ul style="list-style-type: none"> • Denbighshire and Conwy - Existing collaboration between Denbighshire and Conwy to provide committee and adviser support to the joint Public Services Board and to the joint Conwy and Denbighshire PSB Scrutiny Committee.
		<ul style="list-style-type: none"> • Denbighshire, Wrexham and Flintshire - Existing collaboration between Denbighshire, Wrexham and Flintshire to provide a range of support for the Clwydian Range and Dee Valley AONB, its joint committee and partnership board.
		<ul style="list-style-type: none"> • Denbighshire and Conwy- Local Access Forum
		<ul style="list-style-type: none"> • AONB, Canalt and River Trust, Shropshire, Denbighshire and Wrexham - World Heritage Site
Coroner’s Service		<ul style="list-style-type: none"> • South Wales Coroner Area service – RCT (lead), Cardiff, Vale, Bridgend, Powys and Merthyr

		<ul style="list-style-type: none"> • Carmarthenshire and Pembrokeshire joint service established. Discussions at an early stage with Swansea and Neath Port Talbot • North West Wales Coroners area – Gwynedd Council provide support services for the Coroner on behalf of Gwynedd Council and Anglesey County Council. • Newport provide coronial services for the Gwent Councils
Archives	Carmarthenshire - Opportunities for greater West Wales regional collaboration on provision and management of archives services.	<ul style="list-style-type: none"> • Glamorgan Archives, hosted by Cardiff, but run on behalf of Cardiff, Bridgend, Caerphilly, Merthyr Tydfil, RCT & Vale of Glamorgan • Gwent Archives - Blaenau Gwent, Caerphilly (former Islwyn Borough area), Monmouthshire, Newport and Torfaen • Denbighshire/Flintshire project to develop a shared Archives Service • Carmarthenshire Archives Services – collaboration with University of Wales Trinity Saint David • Gwynedd-led North Wales Archives Partnership being formally established following success of MALD application to appoint a North Wales Archives Partnership Coordinator. Includes 6 LAs + Bangor University.
Mail (Collection and Delivery of Physical Mail)		<ul style="list-style-type: none"> • Bridgend, Vale of Glamorgan and SW Police
Armed Forces Liaison		<ul style="list-style-type: none"> • Gwent MOD regional Armed Forces Project - Covenant support to 5 local authorities. Hosted by Caerphilly, including Blaenau Gwent, Newport, Torfaen, Monmouthshire

		<ul style="list-style-type: none"> • Shared regional post – RCT, Merthyr Tydfil, Cardiff and Vale of Glamorgan (MOD/WG funded) • Shared regional post hosted by Carmarthenshire CC – Carmarthenshire, Ceredigion & Pembrokeshire (MOD funded)
Consultation & Engagement	Dyfed wide opportunities to collaborate on development of organisational and partnership frameworks and approach to citizen engagement and consultation. Hywel Dda University Health Board and 3 rd sector involvement	<ul style="list-style-type: none"> • Regional approach to preparation of PSB Well-being Assessments – Carmarthenshire, Pembrokeshire & Ceredigion • Strategic Equality Plan consultation – Ceredigion, Pembrokeshire, Carmarthenshire & Powys – and other public bodies subject to the duty. • Gwynedd Council - public consultation exercises on behalf of the Gwynedd and Anglesey Community Safety Partnership and Gwynedd & Anglesey Public Services Board. • Joint consultation and engagement practices with Merthyr Tydfil and RCT.
Electoral Services		<ul style="list-style-type: none"> • Mid & West Wales Electoral Services Working Group – Carmarthenshire, Ceredigion, Pembrokeshire & Powys
Police & Crime Panels		<ul style="list-style-type: none"> • Carmarthenshire host the Dyfed Powys Police & Crime Panel on behalf of Carmarthenshire, Ceredigion, Pembrokeshire & Powys • Caerphilly host the Gwent Police and Crime Panel on behalf of Caerphilly, Blaenau Gwent, Newport, Torfaen and Monmouthshire • Merthyr Tydfil hosts the South Wales Police & Crime Panel on behalf of RCT, Cardiff, Swansea, VOG, Bridgend and Neath Port Talbot.
Strategic Assessment		<ul style="list-style-type: none"> • Gwent Strategic Well-being Assessment Group- Caerphilly, Blaenau Gwent, Newport, Torfaen,

		Monmouthshire, Gwent Police, ABUHB, SWFRS, PHW, GAVO
Merthyr Tydfil CBC Contact Centre		<ul style="list-style-type: none"> Shared presence with the Citizens Advice Merthyr Tydfil (CAMT) in the Contact Centre.
Finance & Estates		
Finance		<ul style="list-style-type: none"> Conwy & Denbighshire - Proposal to implement and manage a financial ledger and other financial systems Carmarthenshire provide S151 Officer role on behalf of Mid & West Wales Fire & Rescue Service
Finance		<ul style="list-style-type: none"> Conwy - Financial services provided to North Wales Fire & Rescue Service
Finance	Denbighshire, Wrexham, Bridgend	
Payroll	Caerphilly, Merthyr Tydfil, Newport, Pembrokeshire, Vale of Glamorgan	<ul style="list-style-type: none"> Gwynedd Council provides payroll, internal audit and s.151 services to Snowdonia National Park Authority. Gwynedd Council provides payroll services to Cartrefi Cymunedol Gwynedd. Merthyr Tydfil provides payroll service for Merthyr Valleys Homes and Merthyr Leisure Trust. Carmarthenshire – hosting providing payroll services for Pembrokeshire Coastal Park, Carmarthenshire Menterau Iaith x3 and other Carmarthenshire 3rd sector organisations
Procurement	Caerphilly, Newport, Pembrokeshire, Vale of Glamorgan, Bridgend,	<ul style="list-style-type: none"> National Procurement Service Regional collaboration includes a concluding pilot for the joint team at Carmarthenshire and Pembrokeshire, Joint Head at Flintshire and Denbighshire.

		<ul style="list-style-type: none"> • Thematic collaboration via National Heads of Procurement Network supported by WLGA • South West Wales Regional Contractors framework – Ceredigion, Pembrokeshire, Carmarthenshire • Regional NPS Group – Ceredigion, Pembrokeshire, Carmarthenshire, Powys, Swansea, NPT
Order processing	Caerphilly, Newport	
Internal Audit	Caerphilly, Newport, Vale of Glamorgan Carmarthenshire – opportunities for further development identified	<ul style="list-style-type: none"> • Shared Service - Bridgend and Vale of Glamorgan, RCT & Merthyr • Monmouthshire & Newport • Carmarthenshire – work with Mid & West Wales Fire & Rescue Service • Gwynedd Council provides internal audit to Snowdonia National Park Authority • Conwy provide Internal Audit Services to North Wales Fire and Rescue Service
Housing Benefit Administration	Caerphilly, Newport, Pembrokeshire, Vale of Glamorgan	<ul style="list-style-type: none"> • Shared Benefits Service - Torfaen & Monmouthshire covers Council Tax Reduction, Housing Benefit, Free School Meals and Clothing Grants, Universal Credit Local Support, Adoption and Guardianship Orders and, Discretionary Housing Payments.
Council Tax	Pembrokeshire, Vale of Glamorgan	
Council Tax Reduction Scheme	Caerphilly, Newport	<ul style="list-style-type: none"> • See Torfaen & Mons above
Business Rates	Vale of Glamorgan	
Creditors/Debtors	Caerphilly, Newport, Pembrokeshire	
Pension Administration	<i>Merthyr Tydfil, Vale of Glamorgan</i>	<ul style="list-style-type: none"> • Wales Pension Partnership - collective investment vehicle for the sole use of the Local Government Pension Scheme funds in Wales. Carmarthenshire administer the All Wales Joint Governance Committee

		<ul style="list-style-type: none"> • 8 administering pension authorities in Wales. Carmarthenshire administer Dyfed Pension Fund. • Carmarthenshire also run separate pension schemes on behalf of Dyfed Powys Police, Mid & West Wales Fire & Rescue Service and North Wales Fire & Rescue Service. • RCT administering authority for MT
Estates	Denbighshire	<ul style="list-style-type: none"> • Facility Management Services - Monmouthshire to Gwent Police Estate • Ystadau Cymru Regional sub-group – Carmarthenshire, Ceredigion, Pembrokeshire & Powys. Hosted by Carmarthenshire with links to PSBs • Ystadau Cymru Regional sub-group – Cardiff and Vale Regional Sub Group with links to both PSBs.
Property Management		<ul style="list-style-type: none"> • CLAW - Consortium of Local Authorities in Wales
Building Consultancy Services		<ul style="list-style-type: none"> • Provided and received Building Design Services to/from Newport, Torfaen, & Cardiff Councils • Merthyr and Blaenau Gwent collaboration on delivery of project management and design in relation to capital projects.
Ledger/Accounts		Carmarthenshire host ledger/accounts systems on behalf of Mid & West Wales Fire & Rescue Service and Brecon Beacons National Park
Office Accommodation	Carmarthenshire – opportunities for public service share accommodation could be further explored	<ul style="list-style-type: none"> • Gwynedd and Betsi Cadwaladr Health Board Community Resources Teams share accommodation in Local Authority and Health Board buildings and GP surgeries.

		<ul style="list-style-type: none"> • Merthyr and RCT in conjunction with Cwm Taf Asset Management Group utilising shared Occupeye Technology to address Office Accommodation issues.
Health and Social Care		
Primary, community and Social Care	Swansea	Joint post between Carmarthenshire CC and Hywel Dda University Health Board – Head of Integrated Services.
Family Group Conferences		Gwynedd – (with funding from Flintshire, Conwy, Denbighshire and Ynys Môn) commissioned service (CWLWM) has committed to develop as a preventative service to provide services to support families and protect children in appropriate cases.
Services for blind and partially sighted people		Gwynedd and Ynys Môn - Working together with other agencies e.g. North Wales Society for the Deaf, SENSE Cymru, RNIB to ensure that individuals with visual impairment and their families have full access to a vast range of services and specialism provided specifically by the Society for the Blind.
Domiciliary Care		Ynys Môn, Gwynedd Council, Conwy, Denbighshire, Flintshire, Wrexham, BCUHB - North Wales Domiciliary Care Agreement with local call-off contracts.
Learning Disability and Supported Living		Ynys Môn, Gwynedd Council, Conwy, Denbighshire, Flintshire, Wrexham, BCUHB - Developing a supported living agreement across North Wales.
Regional Partnership Boards		Regional Partnership Boards (statutory Boards established under Part 9 of the Social Services and Wellbeing (Wales) Act which have specific requirements in the context of health and social care integrated working which include

		<p>the production of a Population Needs Assessment and an Area Plan which sets out the service response to those needs</p> <p>Cardiff and Vale; Cwm Taff; Gwent; North Wales; Powys; West Wales; Western Bay</p> <ul style="list-style-type: none"> • Each RPB is required to produce an Annual Report which is a useful reference point for collaborative services between health and social care in the region • Gwent Transformational Team
Mid Wales Joint Committee for Health and Social Care		<p>Ceredigion, Gwynedd and Powys (and other partner organisations). To identify the issues and potential solutions (including models) for providing accessible, high quality, safe and sustainable healthcare services, which are best suited to meet the specific needs of those living in Mid Wales.</p>
Safeguarding and adoption services		<ul style="list-style-type: none"> • Joint services across Wales that mirror the RPB arrangements
Safeguarding		<ul style="list-style-type: none"> • Western Bay Safeguarding Children Boards • Cardiff and Vale of Glamorgan Local Safeguarding Children Board • Cwm Taf Morgannwg Safeguarding Board (Merthyr, RCT and Bridgend) • South East Wales Local Safeguarding Children Board • Mid and West Wales Safeguarding Board • North Wales Safeguarding Board • MASH – RCT and Merthyr (Adults and Children's); South Wales Police, Education; Cwm Taf and Probation Service • Gwent Adult Safeguarding Board - (All other regional adult safeguarding Boards)

		<ul style="list-style-type: none"> • Gwent Missing Persons Hub • Gwent Deprivation of Liberty Team
Adoption		<ul style="list-style-type: none"> • National Adoption Service • North Wales Adoption Service • South East Wales Adoption Service (5 Gwent LAs) • Vale, Valleys and Cardiff Regional Adoption Service - Vale of Glamorgan, Merthyr Tydfil, Cardiff and Rhondda Cynon Taff. • Adoption Mid & West Wales – Carmarthenshire, Ceredigion, Pembrokeshire and Powys • Western Bay Adoption Service • Conwy and Denbighshire share a joint Adoption panel • Cwm Taf service to mothers whose children have been adopted
Fostering		<ul style="list-style-type: none"> • Regional Fostering Service – Cardiff and Vale of Glamorgan • Regional front door for fostering Cwm Taf
Integrated Family Support Service		<ul style="list-style-type: none"> • Shared service led by Bridgend and includes NPT & Swansea • Shared service led by RCT and covers RCT & Merthyr • Intensive Family Support Service- 5 Gwent LA's
Frailty		<ul style="list-style-type: none"> • Cwm Taf Stay well@home Service - Rhondda Cynon Taf, Merthyr and Cwm Taf University Health Board. • Cwm Taf Stay Well in the Community (Transformation Grant Bid) – RCT, Merthyr and Cwm Taf
Commissioning		<ul style="list-style-type: none"> • National Commissioning Board • Regional Commissioning Boards • Gwent National Youth Advocacy Service • South East Wales Shared Lives Scheme

Social Services Improvement		<ul style="list-style-type: none"> • North Wales Social Services Improvement Collaborative • Central and South West Wales Improvement Collaborative • Cardiff and the Vale of Glamorgan (Delivering Transformation Grant)
Social Care Training		<ul style="list-style-type: none"> • Social Care Workforce Development programme Grant – e.g. Cardiff & Vale, Merthyr Tydfil and RCT • Greater Gwent Workforce Development Board • Joint Blaenau Gwent and Caerphilly Workforce Development Team • West Wales Social Care Workforce Planning arrangements (SCWDP) – Carmarthenshire, Ceredigion & Pembrokeshire
Social Services Emergency Duty Service		<ul style="list-style-type: none"> • North East Wales - Wrexham, Flintshire and Denbighshire • Gwent – Blaenau Gwent, Caerphilly, Monmouthshire, Newport and Torfaen • RCT, Merthyr and Bridgend (Adults and Children's) • Gwynedd Council and Ynys Mon – Out of Hours service across adult, children and homelessness functions.
Telecare		<ul style="list-style-type: none"> • Galw Gofal response provision - Conwy, Ynys Mon & Gwynedd. • Careline changed to Delta Well-being in June 2018, Local Authority Trading Company. Provides range of services including pendant alarms, 24/7 monitoring, assistive technology, courtesy/welfare calls, carers support. Provides range of services for following authorities: Ceredigion, Swansea, Powys, Neath Port

		Talbot, Vale of Glamorgan, Pembrokeshire, Merthyr Tydfil, Wrexham and Pembrokeshire Coast National Park.
Community Equipment Service		<ul style="list-style-type: none"> • North West Wales - Anglesey, Conwy and Gwynedd • ICES (Vision Products) – RCT, Merthyr and Bridgend (including Cwm Taf and ABMU Health Boards and Education) • Gwent Wide Integrated Community Equipment Service (GWICES) • Cardiff & Vale – Cardiff & Vale UHB, Cardiff and Vale of Glamorgan
Out of Hours Service		<ul style="list-style-type: none"> • Emergency Duty Team for RCT, Bridgend and Merthyr • Gwynedd Council and Ynys Mon – Out of Hours service across adult, children and homelessness functions. • Lifeline ‘Peace of Mind’ Merthyr Tydfil provides Out of Hours service for Merthyr Valleys Homes, Rhondda Housing, Coastal Housing, and Aelwyd Housing. • Disaster Recovery is provided by Carmarthenshire Council.
Integrated Autism Services (IAS)		<ul style="list-style-type: none"> • National ASD Team • Funded by Welsh Government Integrated Care Fund and overseen by Regional Partnership Boards, IAS are in place in Powys, Cardiff and Vale, Cwm Taff, Gwent and North Wales. West Wales and Western Bay have service manager and some staff in place and should be operational by April 2019. All IAS are a pilot as part of the WG Refreshed Strategic Action Plan / Delivery Plan and funding for them will be reviewed beyond 2021.

Intermediate Care and Reablement		<ul style="list-style-type: none"> Intermediate Care and Reablement – RCT, Merthyr and Cwm Taf
Regional Advocacy and Independent Visiting service		<ul style="list-style-type: none"> RCT, Merthyr & Cwm Taf
Missing Children		<ul style="list-style-type: none"> Gwent Multi Agency Missing Children's Project - Caerphilly, Blaenau Gwent, Torfaen Newport, Monmouthshire and Gwent Police - Support vulnerable young people and their families by pooling information between public services
Crematorium		<ul style="list-style-type: none"> Greater Gwent Crematorium - Caerphilly, Blaenau Gwent, Torfaen, Newport and Monmouthshire Crematorium- Joint committee Bridgend, Rhondda Cynon Taf and Vale of Glamorgan re Coychurch Crematorium and Bridgend and Neath Port Talbot re Margam Crematorium.
Client Finance and Property		<ul style="list-style-type: none"> Caerphilly, Blaenau Gwent and Merthyr Deputyship Team - Management of finances of residents no longer able to make effective financial decisions
Adult Placement Service		<ul style="list-style-type: none"> South East Wales Shared Lives Scheme - Caerphilly, Blaenau Gwent, Torfaen Newport, Monmouthshire and Merthyr Tydfil - Adult placement service to support people in carers homes and in the community Bridgend and Vale of Glamorgan - Shared Lives agreement Shared lives adult placement scheme extended in Gwynedd to provide short breaks for individuals with dementia.
Deprivation of Liberties Team		<ul style="list-style-type: none"> Caerphilly, Blaenau Gwent, Torfaen Newport, Monmouthshire and ABUHB - Coordination and management of DoLS assessments

Asylum Seekers / Resettlement		<ul style="list-style-type: none"> • Shared regional post – Cardiff and Vale of Glamorgan
		<ul style="list-style-type: none"> • Refugee Coordinator – Conwy Flintshire and Denbighshire, currently Wrexham, but they have given notice that they will be employing their own full time co-ordinator from 1st March 2019 when the contract ends
		<ul style="list-style-type: none"> • Refugee Support Commissioning – Denbighshire, Conwy, Flintshire, Wrexham
Mental Health and Substance Misuse		<ul style="list-style-type: none"> • Obtaining accommodation and support for complex needs- Caerphilly, Blaenau Gwent, Newport, Monmouthshire, Torfaen, ABUHB, Gwent RSL's
Disability Index		<ul style="list-style-type: none"> • Shared regional post – Cardiff and Vale of Glamorgan
Education & Skills		
Additional Learning Needs services	Conwy (some aspects), Vale of Glamorgan <i>Not supported by Cardiff, Ceredigion</i>	<ul style="list-style-type: none"> • Additional Learning Needs and Inclusion Service Partnership – Gwynedd & Anglesey • RCT provides Educational Psychology Services for Merthyr
School Catering	Trialled by Powys and Monmouthshire in 2015-16.	<ul style="list-style-type: none"> • Collaborative working already amongst local authority caterers across Wales relating to special diets • Gwynedd Council and Ynys Môn - Ynys Môn is part of the Gwynedd Food Framework.
School Improvement		<ul style="list-style-type: none"> • 4 school improvement consortia
Adult Community Learning		<ul style="list-style-type: none"> • Cardiff and Vale Community Learning Partnership • Gwent 5 Counties Partnership
Communication or Sensory Impairment support		<ul style="list-style-type: none"> • SenCom - sensory and communication support service supports children who have a communication or sensory impairment - hosted by Torfaen on behalf of

		Blaenau Gwent, Caerphilly, Monmouthshire and Newport
Libraries		<ul style="list-style-type: none"> • Library Management System for Wales (currently in Phase 5 of rollout, with 21 authorities live by end 2019) • Wales Book Purchasing Consortium (22 authorities) • Caerphilly - As per consortia/Partnership register • North Wales Library Partnership – sharing a bibliographic service across all 6 north Wales authorities and based at 2 centres: Anglesey, Gwynedd and Mon share staffing and resources and Wrexham, Flintshire and Denbighshire share staffing and resources. • Library Management System shared across most of Wales.
Play Services		<ul style="list-style-type: none"> • Torfaen Play Services manage play services in Torfaen and Monmouthshire and holiday programmes for Torfaen, Monmouthshire and Blaenau Gwent.
Sport Development		<ul style="list-style-type: none"> • Sport North Wales - 6 North Wales LA's working in partnership with Betsi Cadwaladr Health Board, Public Health Wales, Disability Sport Wales, Bangor and Glyndwr Universities and N Wales Housing Associations to establish a regional programme with Sport Wales to promote and develop sport in the region.
Regional Learning and Skills Partnerships		<p>https://businesswales.gov.wales/skillsgateway/regional-skills-partnerships</p> <p>Regional Skills Partnerships are in place to drive investment in skills by developing responses based upon local and regional need.</p>
Employment Support NEETS		

	<p style="text-align: center;">DRAFT</p>	<ul style="list-style-type: none"> • Adtrac - Lead Delivery Body GLLM - LA's include Conwy, Anglesey, Gwynedd, Denbighshire, Wrexham and Flintshire. Grŵp Llandrillo-Menai acting as lead with Conwy, Anglesey, Gwynedd, Denbighshire, Wrexham and Flintshire Councils as local delivery partners. • TRAC- lead delivery Body Denbighshire- LA's include all six North Wales LA's • Communities for Work - WEFO & WG - all LA's across Wales • Communities for Work Plus - WG & LA's across Wales • Inspire to Work (16-24 NEETS) – WEFO – Cardiff and Newport • Skills@Work (18+) – WEFO – Cardiff and Newport • Employment Support 25 and over <ul style="list-style-type: none"> • Communities for Work - WEFO & WG - all LA's across Wales • Communities for Work Plus - WG & LA's across Wales • Opus - European funded programme to support adults (25+) with complex needs who are disengaged from the labour market gain employment. Conwy Council acting as lead Anglesey, Gwynedd and Denbighshire as local delivery partners. • Communities for Work / Communities for Work Plus European funded programme to support adults (25+). • North Wales Regional Employment Pathway Partnership between North Wales local authorities and other partners to increase collaboration and efficiency in the development and delivery of employment support.
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		<ul style="list-style-type: none"> • Work Matters - Proposed European funded programme to support adults (25+) with work limiting health conditions re-engage from the labour market. Gwynedd Council leading with Conwy and Anglesey Councils as local delivery partners • Journeys to Work – WEFO – Cardiff and Newport <p>Regional Employment Pathway - All NW LA's and other partners</p>
Arts and Culture		<ul style="list-style-type: none"> • Arts Connect a shared service that includes Caerphilly, Merthyr, Bridgend and RCT.
Inspire to Achieve/Aspire to Work		<ul style="list-style-type: none"> • Vale of Glamorgan, Newport, Cardiff and Monmouth
Music Support Services		<ul style="list-style-type: none"> • Gwent Music Support Service covers Monmouthshire, Newport, Torfaen and Blaenau Gwent schools
Gwent Ethnic Minority Service		<ul style="list-style-type: none"> • 5 Gwent LAs
Housing		
Housing	<p><i>Strategic housing functions – Conwy Potential – Flintshire Denbighshire</i></p>	<ul style="list-style-type: none"> • Caerphilly - <i>Regional working opportunities already established across works of adaptation (DFG's), homelessness strategy, Rent Smart Wales and the delivery of affordable housing</i> • Joint commissioning of Supporting People support projects – Wallich Doorstop Supported Housing – Conwy and Denbighshire • Local Solutions Supported Lodgings and Nightstop – Flintshire and Denbighshire • Keyring floating support – Flintshire and Denbighshire
Strategic housing function	Local Housing Market Assessment	<ul style="list-style-type: none"> • Jointly commissioned between Carmarthenshire, Neath Port Talbot, Swansea, Pembrokeshire, Ceredigion,

		Powys, Brecon Beacons National Park and Pembrokeshire Coast National Park
Homelessness Stand-by (Out of Hours response)		<ul style="list-style-type: none"> • Blaenau Gwent, Torfaen & Monmouthshire • Conwy work in partnership with RSL (Cartrefi Conwy) in relation to homelessness provision/services
Landlord Licencing		<ul style="list-style-type: none"> • Rent Smart Wales – national-led by Cardiff
Supporting People		<ul style="list-style-type: none"> • Regional Collaborative Committees
Planning and Regeneration		
Economic Development	Cardiff, Conwy, Flintshire, Merthyr Tydfil, Monmouthshire	<p>Aspects of economic development as part of City Deals/Growth bids (largely strategic planning, but some scope to evolve into joint service delivery):-</p> <ul style="list-style-type: none"> • Cardiff Capital Region – 10 SE Wales LAs • Swansea Bay City Region – 4 SW Wales LAs • Growing Mid Wales – Powys and Ceredigion • North Wales Economic Ambition Board – 6 N Wales LAs <p>Arfor – (Gwynedd lead LA) Ceredigion, Anglesey, Gwynedd and Carmarthenshire – Pilot project looking at integrating the Welsh Language into everyday business.</p>
Land use planning	Cardiff, Conwy, Flintshire, Merthyr Tydfil, Monmouthshire, Swansea	<ul style="list-style-type: none"> • Mon/Gwynedd Joint Planning Policy Unit (JPPU) – Anglesey & Gwynedd
Building Control	Cardiff	
<i>Specialist Services (Conservation, minerals, landscape, ecology,</i>	<i>Merthyr Tydfil, Bridgend</i>	<ul style="list-style-type: none"> • <i>Further work is already underway looking at developing specialist services such as Built Heritage and Natural Environment.</i>

<i>highways development management etc)</i>		<ul style="list-style-type: none"> • Historic building conservation – Monmouthshire & Torfaen • Carmarthenshire host Regional Minerals and Waste service on behalf of Carms, Pembrokeshire, Pembs Coast, Brecon Beacon, Powys (part) NPT, Vale of Glamorgan, Ceredigion, Bridgend, Merthyr Tydfil • Ecology support services collaboration between Carmarthenshire & Swansea
Minerals and Waste Specialist Planning Service		<ul style="list-style-type: none"> • North Wales (hosted by Flintshire)
Tourism		<ul style="list-style-type: none"> • Celtic Routes programme – 3 x authorities in Ireland, Carmarthenshire, Pembrokeshire Coastal Park, Ceredigion. Programme to develop tourism related heritage routes and trails • Gwynedd Council is leading on 2 RTEF projects (2019-2020) – North Wales Way -Discover your Epic and Coastal Way – Discover your Epic in partnership with Anglesey, Conwy, Denbighshire, Flintshire and Wrexham; and Ceredigion and Pembrokeshire Councils.
Transport		
Transport	<i>Cardiff, Flintshire, Monmouthshire</i>	<ul style="list-style-type: none"> • Cardiff City Deal – developing a ‘multi-modal ‘Metro’ public transport system’ • Cardiff City Regional Transport Authority (non-statutory) -10 SE Wales LAs • TRACC – Regional Transport ‘partnership’ between Ceredigion, Powys and Gwynedd (Meirionnydd) • The other three regions are also at various stages of resurrecting regional transport arrangements, linked to

		<p>the City Deal/Growth Deal work – these are more about joint planning than joint services at present</p> <ul style="list-style-type: none"> • LINC - Carmarthenshire, Ceredigion, Pembrokeshire - To enable residents/visitors across the region to have access to a bus network, facilities and services. • Public transport & planning administration – old SWWITCH authorities – Ceredigion, Pembrokeshire, Swansea, Neath Port Talbot; • Carmarthenshire & Pembrokeshire - Shared service for training for school transport shared service • Transport Strategy & Planning – old SWWITCH; • Procurement – e.g. fuel procurement across Carmarthenshire & Pembrokeshire; • Road Safety – Dyfed Powys Speed Partnership.
Concessionary Travel Passes	Vale of Glamorgan	
Highway Design and Construction	Vale of Glamorgan RCT	<ul style="list-style-type: none"> • RCT, Bridgend and Merthyr Tydfil have a joint venture with Redstart (Capita) for design services. • Central Wales Infrastructure Collaboration – Inter-Authority Agreement between Ceredigion and Powys (now used for Engineering Design) • WPAC – memorandum of agreement between North & Mid Wales consultancies (Engineering Design)
Passenger Transport	Vale of Glamorgan	
Traffic Signals	RCT	RCT, Bridgend and Merthyr Tydfil have a SLA with Redstart (Capita) for provision of traffic signal maintenance services.
Civil Engineering Procurement		10 SE Wales LA's for engineering framework. Was led by RCT but now from 2019 led by Cardiff
Maintenance	RCT	<ul style="list-style-type: none"> • Depot sharing facilities with Merthyr Tydfil CBC including

		<ul style="list-style-type: none"> • shared salt stocks for Winter Maintenance. • Bridgend and South Wales Police - joint fleet depot and maintenance working arrangements • Gwynedd currently undertake gritting on some of Conwy's Highways at the boundaries. • Gwynedd undertake maintenance works on the Trunk Roads outside of the County. • Trunk Road Maintenance Operation – Gwynedd undertake the role of maintenance work for the North and Mid Wales Trunk Road Agency within Gwynedd.
Transport planning, learner travel assessment, safe routes	Bridgend	
Civil Parking Enforcement		<ul style="list-style-type: none"> • Bridgend & Vale of Glamorgan
Penalty Charge Notice Processing		<ul style="list-style-type: none"> • Wales Penalty Processing Partnership – led by Denbighshire County Council and includes Bridgend, Vale of Glamorgan, Ceredigion, Flintshire, Gwynedd, Anglesey, Powys, Pembrokeshire & Wrexham • South Wales Parking Group – led by RCT and includes Merthyr Tydfil, Caerphilly, Monmouth, Torfaen, Blaenau Gwent and Newport.
Trunk Road maintenance and operation		<ul style="list-style-type: none"> • North and Mid Wales Trunk Road Agency – 6 North Wales LAs, Ceredigion and Powys. • Civil Engineering Procurement – open to all in NMWTRA partnerships, re-surfacing, civil engineering, consultancy • South Wales Trunk Road Agency – covers the remaining 16 LA areas
Gully Cleansing		<ul style="list-style-type: none"> • Caerphilly provide services to Merthyr Tydfil

T98 Inspection		<ul style="list-style-type: none"> • Caerphilly provide flood risk asset inspection to Blaenau Gwent
Tip inspection		<ul style="list-style-type: none"> • Caerphilly provide flood risk asset inspection to Monmouthshire
Waste		
Residual Waste Treatment		<ul style="list-style-type: none"> • Project Gwyrdd – Caerphilly, Cardiff, Monmouthshire, Newport and Vale of Glamorgan Councils • Heads of the Valleys (Blaenau Gwent and Torfaen) and Tomorrow's Valley (RCT and Merthyr Tydfil) – have now contracted to use the Viridor residual waste facility initiated by Project Gwyrdd • Parc Adfer - North Wales Regional Waste Treatment Partnership (Conwy, Denbighshire, Flintshire, Gwynedd & Anglesey) – Wrexham use facilities under their PFI deal • Gwynedd Council - Haulage of waste to the new site - Gwynedd working with Anglesey joint working. • Central/South West – discussions around collaboration between Swansea, Bridgend, Pembrokeshire, Ceredigion, Powys (and Carmarthenshire potentially) • Bridgend and Neath Port Talbot - joint contract arrangement at the Materials Recovery and Energy Centre (MREC)
Food Waste		<ul style="list-style-type: none"> • Cardiff Organic Waste Treatment - Cardiff & Vale of Glamorgan • Central Wales (Ceredigion, Pembrokeshire, Powys) • North East (Conwy, Denbighshire and Flintshire) • Tomorrow's Valley - Merthyr Tydfil, Newport & RCT

		<ul style="list-style-type: none"> • Heads of the Valley - Blaenau Gwent, Monmouthshire and Torfaen • GwyriAD Food Waste Project - Gwynedd have secured partnership with Anglesey and Conwy to process food waste at the GwyriAD facility. • Gwynedd - IVC – green garden waste treatment, joint working with Anglesey and Conwy. • Bridgend and Swansea - joint contract for food waste disposal at anaerobic digestion facility
Other		<ul style="list-style-type: none"> • Mattress Recycling – RCT, Blaenau Gwent, Bridgend, Pembroke, NPT, Torfaen, VoG, Ceredigion • Behavioural Change Campaign – RCT, Powys, Cardiff, Caerphilly, Blaenau Gwent, Torfaen, Merthyr Tydfil, Monmouthshire, VoG, Newport • Nappy Waste – Bulking up of the AHP waste at a Gwynedd site for onward haulage – working with Conwy. • Behavioural Change Programme – joint working across the North Wales region - Conwy, Anglesey, Denbighshire, Flint and Wrexham. • CLAIRE – 14 Local Authorities working together in resource efficiency
Regional Training and Procurement		<ul style="list-style-type: none"> • South Wales Regional Waste Management Group
<i>Civic Amenity site management and waste education 'Opportunities such as these are already being considered</i>	Caerphilly	

<i>actively through the CSS Wales Waste group'.</i>		
<i>Shared use of Household Recycling Centres and Waste Transfer Stations</i>	<i>Flintshire</i>	
Community Safety		
<i>Community Planning Partnerships on appropriate boundaries e.g. police/BCU areas</i>	<i>Cardiff, Caerphilly</i>	<ul style="list-style-type: none"> • North Wales Safer Communities Board • Conwy and Denbighshire Joint Community Safety Partnership • Gwynedd/Mon Combined Community Safeguarding Partnership Board • Safer Gwent (A regional approach to strategic community safety linked to local delivery) • Cwm Taf Community Safety Partnership – we have a single regional Board, partnership and delivery plan for Cwm Taf, • Women, Domestic Abuse & Sexual Violence – e. North Wales SVPB: Betsi Cadwaladr University Health Board, Conwy CBC, Denbighshire CC, Flintshire CC, Gwynedd CC, Ynys Mon, Wrexham CBC; Cwm Taf steering group, local delivery plan and the support grant is hosted by MTCBC,
Community Cohesion		Regional posts funded by WG e.g. Cardiff and Vale of Glamorgan, Carmarthenshire, Ceredigion, Pembrokeshire & Powys etc.
Youth Offending	<i>Cardiff</i>	<ul style="list-style-type: none"> • Shared service led by Bridgend and includes NPT & Swansea • Conwy and Denbighshire Youth Justice Service

		<ul style="list-style-type: none"> • Combined Youth Justice Team – Monmouthshire and Torfaen • Merthyr Tydfil & RCT • Gwynedd & Anglesey Combined Youth Justice Service • Blaenau Gwent and Caerphilly Youth Offending Services
<i>Safer Gwent</i>		<i>Caerphilly, Blaenau Gwent, Newport, Torfaen and Monmouthshire with CSP partners</i>
CCTV		<ul style="list-style-type: none"> • Bridgend provides for Vale of Glamorgan
Violence against Women		<ul style="list-style-type: none"> • Gwent VAWDASV team - Caerphilly, Blaenau Gwent, Newport, Torfaen and Monmouthshire - Coordination and delivery of VAWDASV strategies • Dyfed Powys Regional Board – Carmarthenshire host funding and co-ordinator on behalf of region • Joint Strategy for violence against women, domestic abuse and sexual violence agreed between Vale of Glamorgan Council, Cardiff Council and Cardiff and Vale University Health Board. Cardiff is the regional lead and funding holder for the Cardiff and Vale of Glamorgan area •
Substance Misuse		<ul style="list-style-type: none"> • Gwent APB Board and team - Caerphilly, Blaenau Gwent, Newport, Torfaen and Monmouthshire - Coordination and commissioning of substance misuse services • Cwm Taf Substance Misuse Area Planning Board – we have a single strategic planning and commissioning approach for substance misuse services across the region and the commissioning team and funding are hosted by RCT CBC but work regionally.

		<ul style="list-style-type: none"> • Hywel Dda Area Planning Board – Carmarthenshire, Ceredigion & Pembrokeshire
Dyfed Powys Serious & Organised Crime Board		<i>Regional Board established – Carmarthenshire, Pembrokeshire, Ceredigion & Powys CCs and other relevant organisations</i>
Dyfed Powys CONTEST Board		<i>Regional Board established – Carmarthenshire, Pembrokeshire, Ceredigion & Powys CCs and other relevant organisations</i>
Gwent Contest Board		
Public Protection & Regulatory Services		
Regulatory Services (Environmental Health, Trading Standards and Licencing)		<ul style="list-style-type: none"> • Shared Regulatory Services (SRS) – Bridgend, Cardiff and Vale of Glamorgan
Public Protection (Environmental Health, Trading Standards and Licencing)	Blaenau Gwent & Torfaen	Single management structure -Blaenau Gwent & Torfaen
<i>Technical aspects of the Trading Standards & Environmental Health services</i>	<i>Merthyr Tydfil</i>	
Public protection		<ul style="list-style-type: none"> • <i>North Wales Public Protection Collaboration (all 6 LAs)</i>
Intelligence analysts to help support Trading Standards in implementing the Intelligence Operating Model of working i.e. better targeting and use of wider intelligence and inform priorities		North Wales Public Protection Collaboration (all 6 NW LA's)

Buy with confidence scheme		North Wales Public Protection Collaboration (all 6 NW LA's)
Wales Illegal Money Lending Team		National, hosted by Vale of Glamorgan as SRS host authority
Wales Regional Investigation Team (Trading Standards)		National, hosted by Newport (central Gov't funding)
Stray Dogs		<ul style="list-style-type: none"> Cardiff Dogs Home is used for homing stray dogs found in the eastern Vale of Glamorgan only (SRS contract)
Emergency Planning		
<i>Emergency Planning</i>	<i>Caerphilly, Bridgend</i>	<ul style="list-style-type: none"> Wales Local Authorities Civil Contingencies Manager's Group (WLACCMG) provides a forum to develop and progress collaborative working on civil contingency issues within local government across Wales. North Wales Councils Regional Emergency Planning Service Anglesey (Conwy, Denbighshire, Flintshire, Wrexham and Gwynedd). Gwent Local Authorities (Blaenau Gwent, Caerphilly, Newport, Torfaen and Monmouthshire) - A practitioner group provides a mechanism for Civil Contingency/Emergency Planning Managers in delivering an agreed collaborative programme. The Gwent Civil Contingencies Management Panel oversee and lead the Gwent Local Authorities Civil Contingencies collaborative programme. South Wales Resilience Team Cardiff, Merthyr, Rhondda Cynon Taf, Vale of Glamorgan, Neath Port Talbot and Swansea). The South Wales Resilience Managers collectively manage the overall work undertaken by the SWRT.

		<ul style="list-style-type: none"> • Dyfed Powys Group of Local Authorities (Carmarthenshire, Powys, Ceredigion & Pembrokeshire) • Merthyr Tydfil and RCT share on call duties • South Wales Resilience Team (SWRT) • Welsh Local Authority Civil Contingencies Management Group (Cardiff, VOG, Bridgend, Swansea, Neath Port Talbot, RCT, Merthyr Tydfil) • South Wales Local Resilience Forum (Cardiff, VOG, Bridgend, Swansea, Neath Port Talbot, RCT, Merthyr Tydfil, Cwm Taf Morgannwg UHB, Public Health Wales, NEW, British Transport Police, Emergency Services and Utilities)
Environment		
Flood Risk Management		<ul style="list-style-type: none"> • Gwynedd provides services for Anglesey • Conwy provides ad-hoc services to other LAs in North Wales • Cardigan Bay Coastal Group - tackling shoreline problems of erosion and flooding – Ceredigion, Pembrokeshire and Gwynedd LA's and other partner organisations.
Sustainable Drainage Approving Body		<ul style="list-style-type: none"> • Caerphilly provides services to Blaenau Gwent and Torfaen • Gwynedd and Anglesey deliver the function jointly. • Denbighshire, Flintshire and Wrexham plan to jointly deliver the function.
Wales Coastal Monitoring Centre		<ul style="list-style-type: none"> • Funded through WG: Consortium between Conwy, Gwynedd, Vale and WLGA. Vale hosts and employs 2 FT with a potential third one.

		<ul style="list-style-type: none"> Cardigan Bay Coastal Group - bringing together interested parties to consider the means of tackling shoreline problems of erosion and flooding – Ceredigion, Pembrokeshire and Gwynedd LA's and other partner organisations.
RDP oversight		<ul style="list-style-type: none"> Caerphilly and Blaenau Gwent Local Action Group
Invasive Plant Species		<ul style="list-style-type: none"> Caerphilly, RCT, Merthyr, Blaenau Gwent, Torfaen
Monmouthshire and Brecon Triangle		<ul style="list-style-type: none"> Canal area development- Caerphilly, Torfaen, Canal and Rivers Trust
Upland Commons of South East Wales		<ul style="list-style-type: none"> Caerphilly, Blaenau Gwent, Monmouthshire, Torfaen, Gwent Wildlife Trust

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